

**FACULTY COUNCIL
SCHULICH SCHOOL OF BUSINESS**

A meeting of the Schulich Faculty Council for the 2016-2017 academic year will be held on
Friday December 9th 2016 at 11:00am in SSB E111.

AGENDA

	Pages
1. Welcome & Chair's Remarks	
2. Enquiries & Communications	
a) For Information: Communication from the Senate Committee on Academic Standards, Curriculum & Pedagogy on Implementing the Academic Forgiveness Policies	1-4
b) For Information: Senate Committee Membership and Positions Elected by Senate: Call for Expressions of Interest and Recommendations	5
c) For Information: Senate Synopses (2016.10.27 & 2016.11.24)	6-9
3. Dean's Remarks	
4. PHD/GBC/UBS Initiatives	
5. Master Programs Committee / Programs Coordinating Committee	
a) Motion: New Course Proposal for PROP 6002 0.00 – Leadership in Real Estate and Infrastructure II	10-22
b) Motion: New Course Proposal for PROP 6003 3.00 – Leadership in Real Estate and Infrastructure III	23-35
c) Motion: New Course Proposal for PROP 6080 3.00 – Creative Workshop	36-46
d) Motion: New Course Proposal for PROP 6350 3.00 – Investing in Infrastructure	47-61
e) Motion: New Course Proposal for PROP 6450 3.00 – Life of a Project	62-79
f) Motion: New Course Proposal for PROP 6650 3.00 – Commercial Real Estate Asset Management	80-94
g) Motion: New Course Proposal for PROP 6780 3.00 – Case Studies in Infrastructure	95-109
6. Adjournment	

CONSENT AGENDA

A consent agenda item is deemed to be approved unless, prior to the commencement of a meeting, a member of the Council of the Faculty of the Schulich School of Business advises the Chair, James McKellar, of their request to debate it.

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1. Minutes of the Last Meeting (2016.11.11)	110-113

**Schulich School of Business
Minutes of Faculty Council**

A regular meeting of Faculty Council for the 2016-2017 academic year was held on
Friday December 9th, 2016 at 11:00am in room SSB E111.

In Attendance: J. McKellar, Chair
E. Rush, Secretary

Voting Members of Faculty Council Present:

Senior Administration	D. Horváth, M. Biehl, M. Annisette, D. Matten		
Student Council Reps	L. Velloso (Ph.D)		
ACTG	C. Graham		
ARTM/NMLP			
BSUS			
ECON			
FINE	M. Cao, Y. Larkin, M. Milevsky, L. Ng		
MKTG	A. Campbell, E. Fischer, B. Gainer, A. Joshi, D. Zwick		
ORGS	C. Bell, C. Oliver, K. Tasa, M. Waller		
OMIS	A. Diamant, R. Irving, M. Levesque		
PLCY	S. Weiss		
PROP		OTHER:	S. Bury (Library), P. Singh

Voting Members of Faculty Council Absent:

P. Aulakh	D. Dimick	M. Kristal	E. Prisman	L. Thorne
E. Auster	M. Dong	A. Kuzmicki	S. Qu	Y. Tian
K-H. Bae	B. Eberlein	F. Lazar	M. Rice	V. Trivedi
T. Beechy	J. Everett	S. Li	G. Roberts (ret)	A. Tsang
R. Belk	M. Farjoun	Z. Li	H. Rosin	M. Valente
A. Bialas (GBC)	M. Giesler	P. Lyman	P. Sadorsky	E. Veresiu
J. Chung	G. Graham (Alumni)	A. Mawani	W. Sheremata	E. Waitzer
W. Cook	I. Henriques	R. McClean	P. Shum	T. Wesson
W. Cragg	S. Hsu	J. McKellar	O. Sinopoli (UBS)	E. Westney
A. Crane	B. Graham (Alumni)	C. McMillan	A. Sirsi	B. Wolf
D. Cumming	M. Judd	D. Neu	J. Smithin	S. Yeomans
P. Darke	K. Kanagaretnam	T. Noseworthy	M. Szaki	J. Zemans
J. Darroch	A. Kecskes	Y. Pan	H. Tahavori (UBS)	C. Zietsma
A. deCarufel	H. Kim	F. Paul (GBC)	H. Tan	
Y. Deutsch	G. Kistruck	T. Peridis	J. Tan	

Regrets, Leaves, Sabbaticals (*):

A. Bhanich-Supapol*	R. Karambayya*	A. Madhok	D. Thomassin-Sing (LOA)
D. Johnston*	M. Kipping	E. Maynes (LOA)	E. Veresiu
M. Kamstra*	I. Macdonald	G. Morgan*	L. Wright

Non-Voting Members of Faculty Council Present:

L. Hillcoat	M. Orlan	S. Siddik
J. MacKay	B. Remes	N. Sutherland

Non-Voting Members of Faculty Council Absent:

T. Anderson	P. Deonandan	I. Kanga	T. Mcqueen	C. Seeley
D. Bell	P. Dillon	L. Kharlip	R. Moy	H. Sinker
M. Bhutani	E. Farrell	L. Korhani	A. Mustapha	G. Sue
E. Caprioni	A. Gravel	M. Lefranc	S. Nahm	S. Tenn
O. Carew	K. Gray	R. Lynn	C. Niederwanger	E. Wang
M. Cernea	R. Hines	A. Middelton	Y. Oo	D. Weitzner
G. Chen	I. Holzinger	A. Makooie	C. Partland	D. Woticky
A. Choi	S. Hussain	J. Mapa	P. Pivato	J. Wu
T. D'Agostino	J. Jeyakumaran	R. Mayer	V. Raghunathan	F. Zandi

1. Welcome & Chair's Remarks

The Chair called the meeting to order, welcomed council members and guests, reviewed the agenda, and reminded council members that the Holiday Luncheon would follow the meeting.

2. Dean's Remarks

Dean Horváth provided the following updates on recent events in the Schulich community:

- Seymour Schulich will be matching donations from Schulich alumni, up to \$5 million.
- The new subway tracks are scheduled to be completed by the end of February 2017.
- A new residence for Schulich students is under construction and will be ready for use as of July 2018.
- Fall convocation took place on October 19th, at which Eileen Fischer received the title of University Professor.
- EMBA convocation took place on October 21st. Janice Fukakusa, Chief Administrative Officer and Chief Financial Officer at RBC, received an honorary degree.
- The Dean's Reception took place on October 23rd.
- This year's Perspectives lecture, titled "Onward and Outwards", featured keynote speaker Ron Mock (MBA '79), President and Chief Executive Officer at Ontario Teachers' Pension Plan. The event took place on October 26th.
- The IMBA 25th anniversary event took place on October 28th, with alumni attending from all around the world.
- The EMBA program celebrated its 15th anniversary.
- The Bryden Awards took place on November 25th. Bill Graham (MBA '86) received the award for outstanding achievement. He has served as the President of the Schulich Alumni Network for many years.
- The PhD students' reception took place later this academic year on November 28th. The Dean hopes to see more faculty members in attendance.
- The International Students' Holiday Reception took place on December 5th. The event is growing in number of attendees and nationalities represented.
- In the coming year, the Chair position in Business History will be named.
- A global launch of *Re-imagining Capitalism* will take place at Davos in January 2017.

3. PHD/GBC/UBC Initiatives

GBC President F. Paul thanked council members for their support during the term and indicated that he looked forward to working with them further in the coming term.

PhD Students' Association representative L. Velloso provided a summary of recent accomplishments and awards of PhD students.

The UBS did not report on any initiatives.

4. Master Programs Committee / Programs Coordinating Committee

a) Motion: New Course Proposal for PROP 6002 0.00 – Leadership in Real Estate and Infrastructure II

Motion: New Course Proposal for PROP 6003 3.00 – Leadership in Real Estate and Infrastructure III

M. Biehl moved for the approval of PROP 6002 0.00 and PROP 6003 3.00 simultaneously as they are part of the same course that runs throughout the MREI program. Seconded by C. Bell. All in favour. Motions carried.

b) Motion: New Course Proposal for PROP 6080 3.00 – Creative Workshop

M. Biehl moved for the approval of PROP 6080 3.00. Seconded by C. Bell. All in favour. Motion carried.

c) Motion: New Course Proposal for PROP 6350 3.00 – Investing in Infrastructure

M. Biehl moved for the approval of PROP 6350 3.00. Seconded by A. Campbell. All in favour. Motion carried.

d) Motion: New Course Proposal for PROP 6450 3.00 – Life of a Project

M. Biehl moved for the approval of PROP 6450 3.00. Seconded by A. Campbell. All in favour. Motion carried.

e) Motion: New Course Proposal for PROP 6650 3.00 – Commercial Real Estate Asset Management

M. Biehl moved for the approval of PROP 6650 3.00. Seconded by C. Bell. All in favour. Motion carried.

f) Motion: New Course Proposal for PROP 6780 3.00 – Case Studies in Infrastructure

M. Biehl moved for the approval of PROP 6780 3.00. Seconded by A. Joshi. All in favour. Motion carried.

5. Adjournment

A. Joshi moved to adjourn. All in favour. The meeting adjourned.

Consent Agenda

The following items were approved by consent:

6. Faculty Council Meeting Minutes: 2016.11.11